THACKER AND CO. LTD.

14th July, 2026

The Manager,
Corporate Relationship Department,
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.

Ref : Scrip Code – 509945

Subject: Reconciliation of Share Capital Audit Report pursuant to Regulation 76 of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 for the quarter ended 30th June, 2026.

Dear Sir/Madam,

Pursuant to Regulation 76 of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018, kindly find the enclosed copy of "Reconciliation of Share Capital Audit Report" dated 11th July, 2026 issued by Mr. P. N. Parikh of Parikh Parekh & Associates, Company Secretaries for the quarter ended 30th June, 2026 for your information and record.

Kindly take the aforesaid on record.

Thanking you,

Yours faithfully,
For Thacker And Company Limited,

Siddhi Dilip Kul
Digitally signed by Siddhi Dilip Kul
Date: 2026.07.14 16:13:17 +05'30'

Siddhi Kul
Company Secretary & Compliance Officer
ICSI Membership No.: A76672
Encl.: As Above

PARIKH PAREKH & ASSOCIATES
COMPANY SECRETARIES

Office: 111, 11th floor, Sai-Dwar CHS Ltd., SAB TV Lane, Opp. Laxmi Industrial Estate, Off Link Road, Above Shabari Restaurant, Andheri (West), Mumbai-400 053.
Tel.: 26301232 / 26301233 Email: cs@parikhassociates.com Website: www.parikhassociates.com Firm Unique Code: P1987MH010000

To
Thacker and Company Limited
Jatia Chambers,
60, Dr. V. B. Gandhi Marg,
Mumbai- 400001.

Dear Sirs,

We have examined the relevant books, registers, forms, documents and papers produced before us electronically by **Thacker and Company Limited** ('the Company') and its Registrars and Share Transfer Agents (RTA), Satellite Corporate Services Private Limited, in respect of Reconciliation of Share Capital Audit as per Regulation 76 of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018. To the best of our knowledge and according to the information and explanations given to us, we certify the following:

RECONCILIATION OF SHARE CAPITAL AUDIT REPORT

1.	For Quarter Ended:	June 30, 2026
2.	ISIN:	INE077P01034
3.	Face Value:	Rs. 1/- per share
4.	Name of the Company:	Thacker and Company Limited
5.	Registered Office Address:	Bhogilal Hargovindas Building, Mezzanine Floor, 18/20, K. Dubhash Marg, Mumbai-400 001
6.	Correspondence Address:	Jatia Chambers, 60, Dr. V. B. Gandhi Marg, Mumbai-400001
7.	Telephone & Fax Nos:	Tel. No.022- 30213333
8.	E-mail Address:	thacker@thacker.co.in
9.	Names of the Stock Exchanges where the Company's securities are listed:	BSE Limited

		Number of Shares	% of Total Issued Capital
10.	Issued Capital	10,88,169	100.00
11.	Listed Capital (Exchange-wise) (as per Company records)	10,87,719	99.96
12.	Held in dematerialised form in CDSL	1,54,756	14.22
13.	Held in dematerialised form in NSDL	9,12,226	83.83
14.	Physical	20,737	1.91
15.	Total No. of shares (12+13+14)	10,87,719	99.96
16.	Reasons for difference if any, between (10&11), (10&15), (11&15)	Difference in (10 & 11) and (10 & 15) is due to Forfeiture of 450 shares	

17. Certifying the details of changes in share capital during the quarter under consideration as per table below:

Particulars***	No. of shares	Applied / Not Applied for listing	Listed on Stock Exchanges (Specify Names)	Whether intimated to CDSL	Whether intimated to NSDL	In prin. appr. pending for SE (Specify Names)
No change						

*** Rights, Bonus, Preferential Issue, ESOPs, Amalgamation, Conversion, Buyback, Capital Reduction, Forfeiture (if any other specify)

18.	Register of Members is updated (Yes/No)	Yes
	If not, updated upto which date	Not Applicable
19.	Reference of previous quarter with regards to excess dematerialized shares, if any.	Not Applicable
20.	Has the company resolved the matter mentioned in point no. 19 above in the current quarter? If not, reason why?	Not Applicable

21. Mention the total no. of requests, if any, confirmed after 21 days and the total no. of requests pending beyond 21 days with the reasons for delay:

Total No. of demat requests	No. of requests	No. of shares	Reasons for delay
Confirmed after 21 days	Nil	Nil	Not Applicable
Pending for more than 21 days	Nil	Nil	Not Applicable

22.	Name, Telephone & Fax No. of the Company Secretary and Compliance Officer of the Company	Ms. Siddhi Kul Company Secretary and Compliance Officer Membership No.: A76672 Tel. No. 022- 4355 3333 Fax No. 022 - 2265 8316
23.	Name, Address, Tel. & Fax No., Regn. No. of the CA/CS	Mr. P. N. Parikh Parikh Parekh & Associates P1987MH010000 111,11th Floor, Sai Dwar CHS Ltd., Sab TV Lane, Opp. Laxmi Industrial Estate, Off Link Road, Andheri (West), Mumbai – 400053 Tel. Nos.: 26301232/26301233 FCS: 327 CP: 1228 PR No.: 6389/2025
24.	Appointment of common agency for share registry work (if yes, name and address)	Satellite Corporate Services Pvt. Ltd. Office No. 106 and 107, Dattani Plaza, East West Compound, Andheri Kurla Road, Safedpul, Sakinaka, Mumbai-400072 Phone Nos: 022-28520461/462 Email Id: service@satellitecorporate.com SEBI Registration No. INR000003639 Website address: www.satellitecorporate.com
25.	Any other detail that the CA/CS may like to provide (e.g. BIFR Company, delisting from SE, company changed its name, etc.)	--

For Parikh Parekh & Associates
Company Secretaries

Place: Mumbai
Date: July 11, 2026

Signature: PRAVINCHANDRA NAHALCHAND PARIKH

Digitally signed by PRAVINCHANDRA NAHALCHAND PARIKH
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Date: 2026.07.11 12:57:38 +05'30'

P. N. Parikh
FCS No: 327 CP No: 1228
UDIN: F000327H000808530